

Dycom Q3 2021 Results

November 24, 2020



Participants

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Agenda

- Q3 2021 Overview
- Industry Update
- Financial & Operational Highlights
- Outlook
- Closing Remarks
- Q&A

Important Information

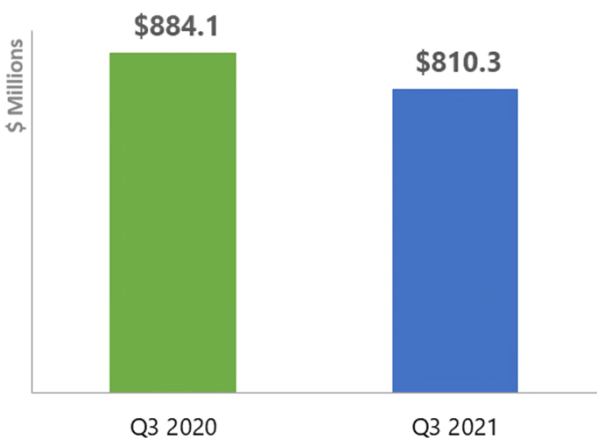
Caution Concerning Forward-Looking Statements

This presentation contains forward-looking statements as contemplated by the 1995 Private Securities Litigation Reform Act. These statements include those related to the outlook for the quarter ending January 30, 2021 found within this presentation. These statements are subject to change. Forward looking statements are based on management's current expectations, estimates and projections. These statements are subject to risks and uncertainties that may cause actual results for completed periods and periods in the future to differ materially from the results projected or implied in any forward-looking statements contained in this presentation. The most significant of these risks and uncertainties are described in the Company's Form 10-K, Form 10-Q, and Form 8-K reports (including all amendments to those reports) and include the projected impact of COVID-19 on the Company's business operating results, cash flows and/or financial condition and the impacts of the measures the Company has taken in response to COVID-19, the Company's ability to effectively execute its business and capital plans, business and economic conditions and trends in the telecommunications industry affecting the Company's customers, customer capital budgets and spending priorities, the adequacy of the Company's insurance and other reserves and allowances for doubtful accounts, whether the carrying value of the Company's assets may be impaired, preliminary purchase price allocations of acquired businesses, expected benefits and synergies of acquisitions, the future impact of any acquisitions or dispositions, adjustments and cancellations of the Company's projects, the related impact to the Company's backlog from project cancellations, weather conditions, the anticipated outcome of other contingent events, including litigation, liquidity and other financial needs, the availability of financing, the Company's ability to generate sufficient cash to service its indebtedness, restrictions imposed by the Company's credit agreement, and the other risks and uncertainties detailed from time to time in the Company's filings with the Securities and Exchange Commission. The Company does not undertake any obligation to update forward-looking statements.

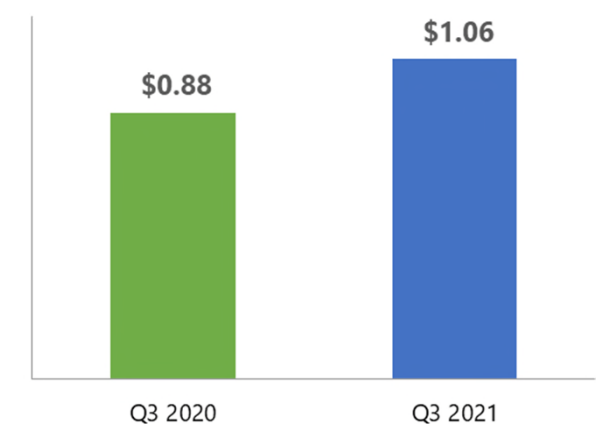
Non-GAAP Financial Measures

This presentation includes certain "Non-GAAP" financial measures as defined by Regulation G of the SEC. As required by the SEC, an explanation of the Non-GAAP financial measures and a reconciliation of those measures to the most directly comparable GAAP financial measures are provided in the Company's Form 8-K filed with the SEC on November 24, 2020 and on the Company's Investor Center website at <https://ir.dycomind.com>. Non-GAAP financial measures should be considered in addition to, but not as a substitute for, the Company's reported GAAP results.

Contract Revenues



Non-GAAP Adjusted Diluted EPS



Q3 2021 Overview

Contract Revenues

Q3 2021 revenues of \$810.3 million decreased 9.4% on an organic basis after excluding \$8.9 million of revenues from storm restoration services for Q3 2021

Operating performance

Non-GAAP Adjusted EBITDA for Q3 2021 of \$92.8 million, or 11.5% of contract revenues, compared to \$91.7 million, or 10.4% of contract revenues, for Q3 2020

Non-GAAP Adjusted Diluted Earnings per Common Share of \$1.06 for Q3 2021, compared to \$0.88 for Q3 2020

Liquidity

Strong liquidity of \$587.1 million at Q3 2021

Reduced notional net debt by \$110.1 million during Q3 2021 and by \$467.4 million since Q3 2020

Industry Update

Industry Increasing Network Bandwidth Dramatically

Major industry participants constructing or upgrading significant wireline networks across broad sections of the country generally designed to provision 1 gigabit network speeds directly to consumers or wirelessly using 5G technologies

Industry effort to deploy high capacity fiber networks continues to meaningfully broaden Dycom's set of opportunities

Access to high capacity telecommunications increasingly crucial to society in the time of the COVID-19 pandemic, especially in rural America where dramatically increased rural network investment will be required to support work from home, telemedicine, distance learning and other newly essential applications

Dycom's scale and financial strength position it well to deliver valuable services to its customers

Dycom is currently providing services for 1 gigabit full deployments and converged wireless/wireline multi-use network deployments across the country in dozens of metropolitan areas to several customers, including customers with stated aspirations to initiate broad fiber deployments as well as customers who appear to be contemplating the resumption of broad deployments and with whom current activity is increasing

Potential fiber network deployment opportunities are increasing in rural America as new industry participants respond to emerging societal incentives

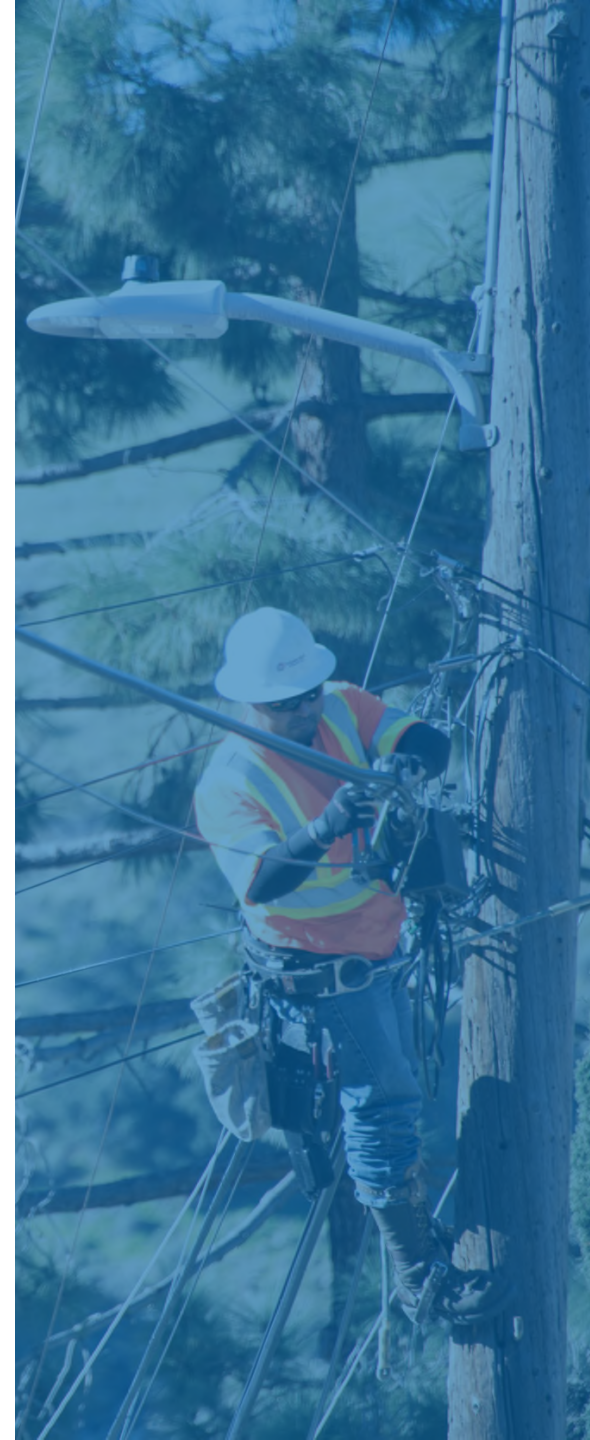
Dycom's ability to provide integrated planning, engineering and design, procurement and construction and maintenance services is of particular value to several industry participants

COVID-19 Near Term Impacts

Macro-economic effects and uncertainty may influence some customer plans

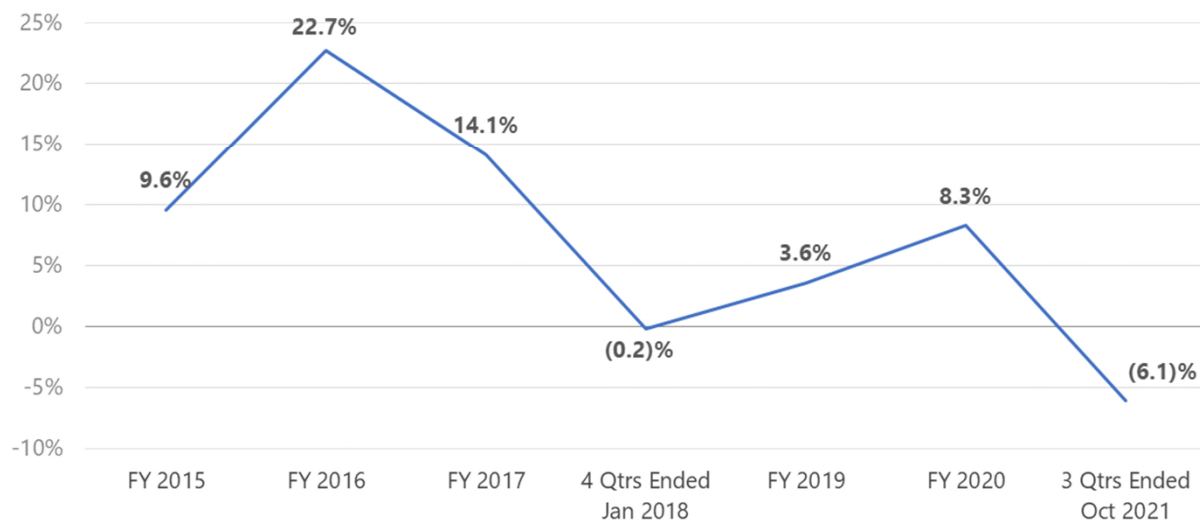
Customers continue to be focused on the possible macro-economic effects of the pandemic on their business with particular focus on SMB dislocations and overall consumer confidence and credit worthiness

Some uncertainty is seen in the overall municipal environment as authorities continue to manage the general effects of the pandemic on permitting and inspection processes and the impacts of potential business limitations due to recent nationwide increase in COVID-19 infections

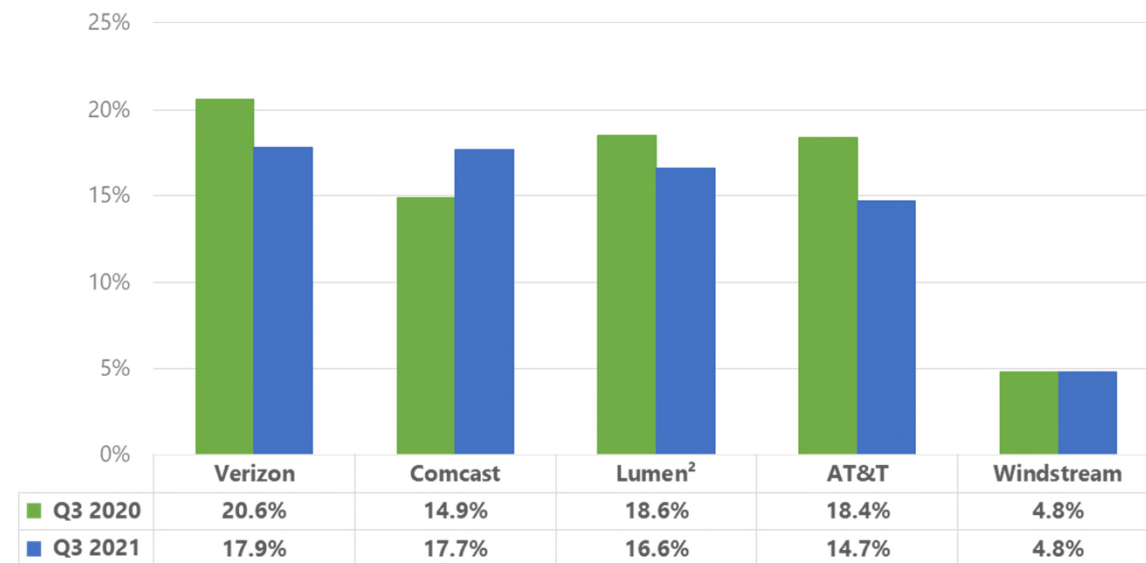


Contract Revenues

Non-GAAP Organic Growth (Decline) %¹



Top 5 Customers - % of Total Contract Revenues



² Formerly known as CenturyLink, Inc.

Q3 2021 Organic growth (decline):

(9.4)% **(15.4)%** **11.1%**
 Total Customers Top 5 Customers All Other Customers

9.0%
 Comcast

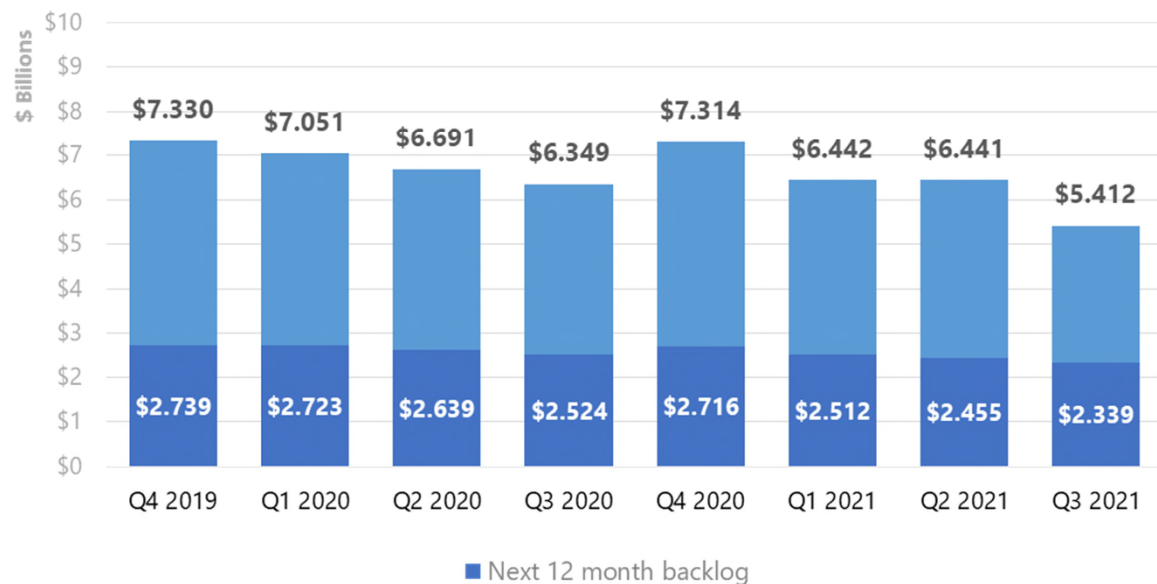
Top 5 customers represented 71.6% and 77.3% of contract revenues in Q3 2021 and Q3 2020, respectively

Q3 2021 % of contract revenues from customers #6 through #10:

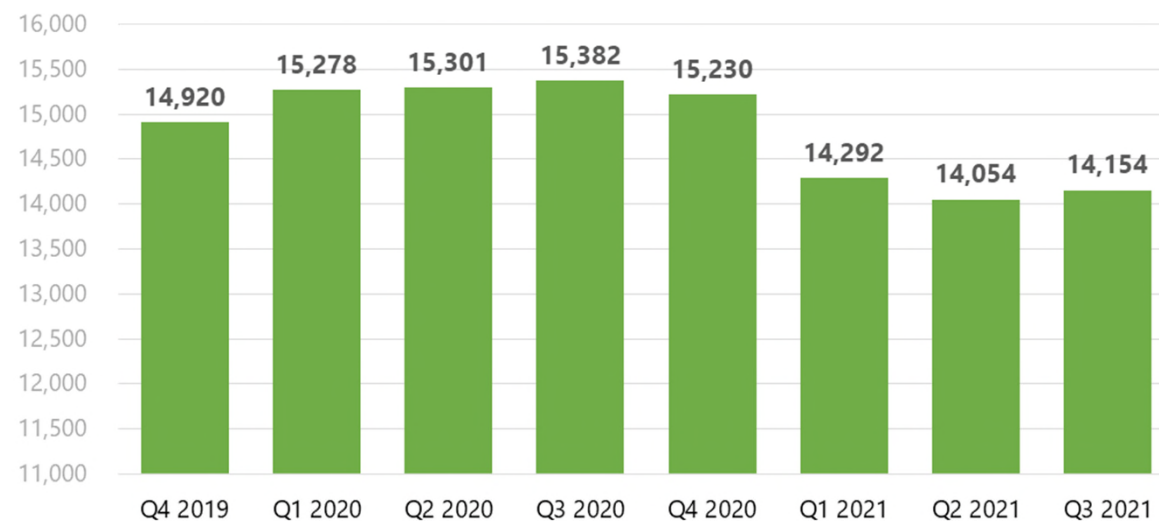
2.4% **2.3%** **2.3%** **1.6%** **0.9%**
 Customer #6 Frontier Charter Dominion Energy NiSource

Backlog and Awards

Backlog³



Employee Headcount

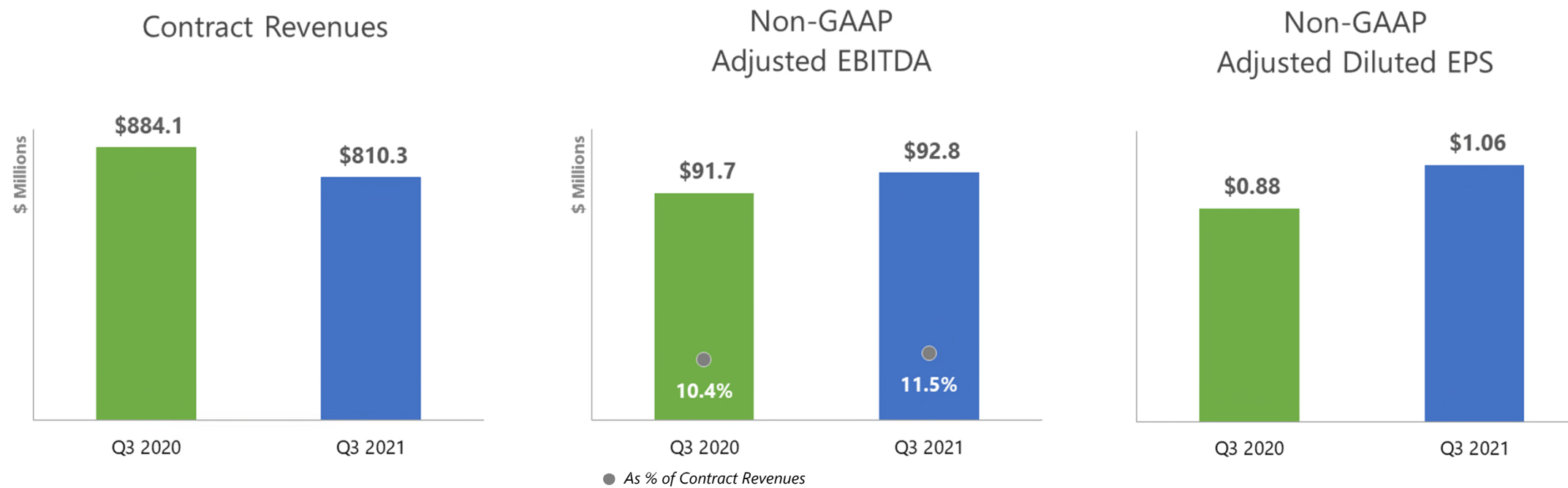


Selected Q3 2021 Awards and Extensions:

Customer	Description	Area	Term
AT&T	Maintenance Services	IN, OH, KY, TN, AL, GA, FL	3 years
	Locating Services	GA	3 years
Frontier	Engineering & Construction Services	NY	
Various	Rural Fiber Services	MN, OK, TN, MS	1 year

Contracts executed subsequent to Q3 2021 resulted in bookings in excess of \$740 million of backlog that will be incorporated in the Q4 2021 calculation

Financial Highlights



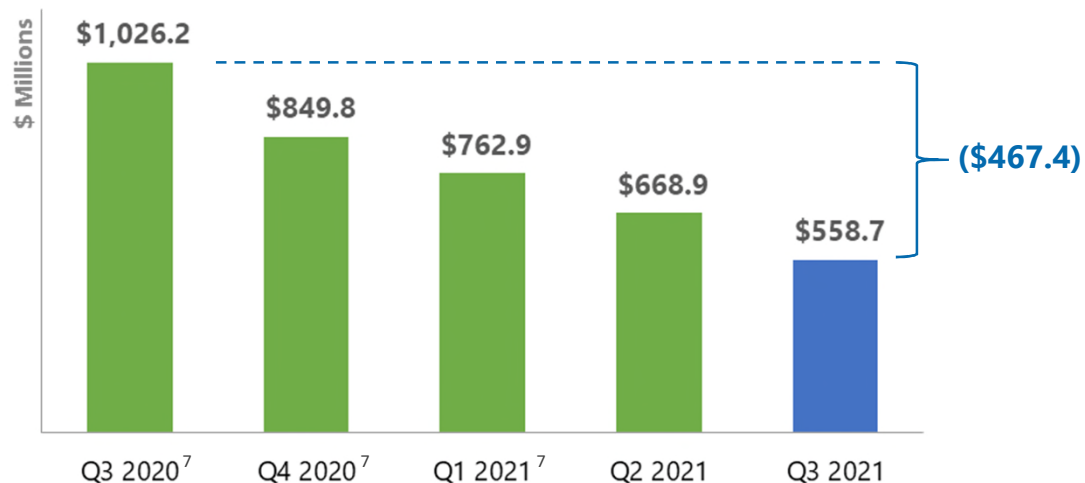
Q3 2021 revenues of \$810.3 million decreased 9.4% on an organic basis after excluding \$8.9 million of revenues from storm restoration services for Q3 2021

Non-GAAP Adjusted EBITDA of \$92.8 million, or 11.5% of revenue, and Non-GAAP Adjusted Diluted EPS of \$1.06 for Q3 2021 reflecting solid operating performance

Non-GAAP Adjusted Diluted EPS increase for Q3 2021 resulted from higher Adjusted EBITDA, lower depreciation and interest expense, and higher other income from asset sales, offset in part by higher income tax expense

Liquidity Overview

Notional Net Debt Reduction



Reduced notional net debt by \$467.4 million since Q3 2020, including a Q3 2021 reduction of \$110.1 million

During Q3-2021:

- Generated solid free cash flow
- Repaid \$115.0 million on Revolver
- Repaid \$5.6 million of Term Loan borrowings

Strong liquidity⁵ of \$587.1 million at Q3 2021

\$ Millions	Q2 2021	Q3 2021
Debt Summary		
0.75% Convertible Senior Notes, mature Sept 2021:	\$ 58.3	\$ 58.3
Senior Credit Facility, matures Oct 2023: ⁴		
Term Loan Facilities	433.1	427.5
Revolving Facility	200.0	85.0
Total Notional Amount of Debt	\$ 691.4	\$ 570.8
Less: Cash and Equivalents	22.5	12.0
Notional Net Debt⁷	\$ 668.9	\$ 558.7

\$ Millions	Q3 2020	Q3 2021
Cash Flow Summary		
Cash provided by (used in) operating activities	\$ (24.0)	\$ 111.9
Capital expenditures, net of disposals	\$ (14.5)	\$ (3.5)
(Repayments) Borrowings on Senior Credit Facility	\$ 38.0	\$ (120.6)
Other financing & investing activities, net	\$ (0.2)	\$ 1.6
Total Days Sales Outstanding ("DSO")⁶	128	127

Robust operating cash flows of \$111.9 million during Q3 2021 and \$279.4 million year-to-date from prudent working capital management

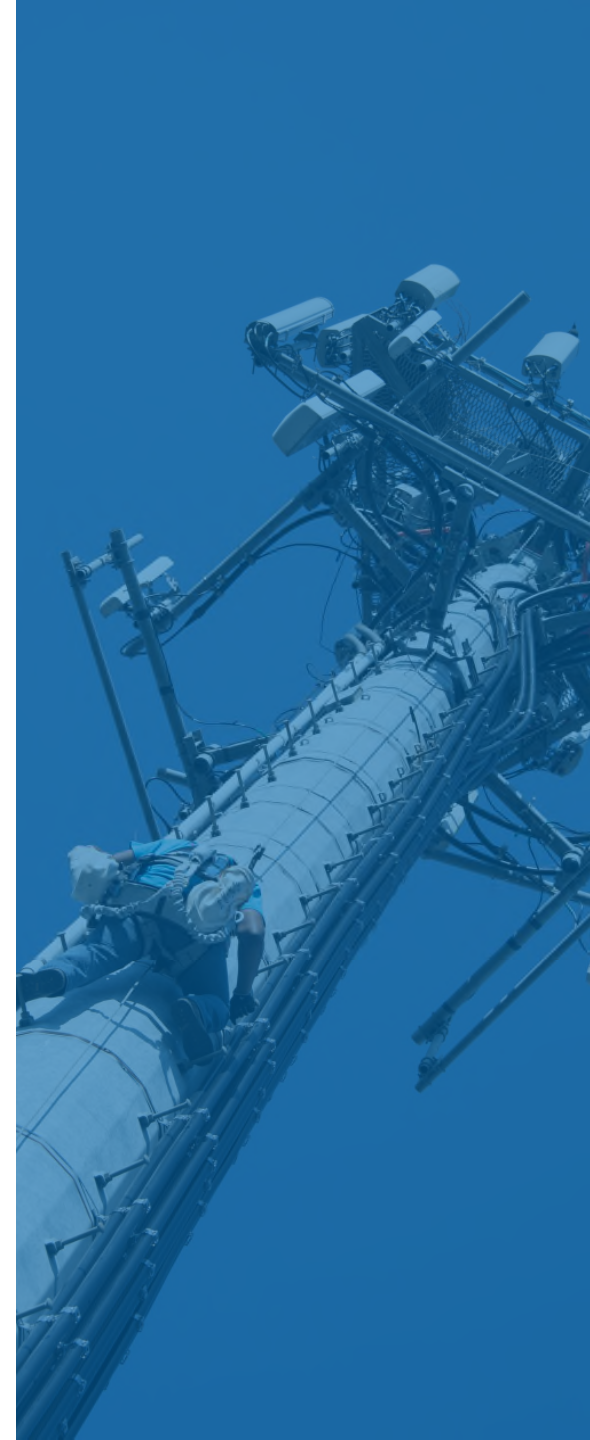
DSOs of 127 at Q3 2021, compared to DSOs of 128 at Q3 2020

Capital expenditures, net of disposals for fiscal 2021 anticipated at \$45 - \$55 million, a \$15 million reduction from prior outlook

Outlook

For the quarter ending January 30, 2021 (which includes an additional week of operations due to the Company's 52/53 week fiscal year), the Company expects modestly lower contract revenues with margins that range from in-line to modestly higher, as compared to the quarter ended January 25, 2020

The Company believes the impact of the COVID-19 pandemic on its operating results, cash flows and financial condition is uncertain, unpredictable and could affect its ability to achieve these expected financial results



Closing Remarks

Solid end market activity despite challenging economic backdrop

Fiber deployments enabling new wireless technologies are underway in many regions of the country

Telephone companies are deploying FTTH to enable 1 gigabit high speed connections

Cable operators are deploying fiber to small and medium businesses and enterprises, partly in anticipation of the customer sales process; deployments to expand capacity as well as new build opportunities are underway

Dramatically increased speeds to consumers are being provisioned and consumer data usage is growing, particularly upstream

Customers are consolidating supply chains creating opportunities for market share growth and increasing the long-term value of Dycom's maintenance and operations business

Dycom is increasingly providing integrated planning, engineering and design, procurement and construction and maintenance services for wired and converged wireless/wireline networks

Remain encouraged that Dycom's major customers continue to be committed to multi-year capital spending initiatives



Notes

- 1) Organic growth (decline) % adjusted for revenues from acquired businesses and storm restoration services, when applicable.
- 2) Formerly known as CenturyLink, Inc.
- 3) The Company's backlog represents an estimate of services to be performed pursuant to master service agreements and other contractual agreements over the terms of those contracts. These estimates are based on contract terms and evaluations regarding the timing of the services to be provided. In the case of master service agreements, backlog is estimated based on the work performed in the preceding 12 month period, when available. When estimating backlog for newly initiated master service agreements and other long and short-term contracts, the Company also considers the anticipated scope of the contract and information received from the customer during the procurement process. A significant majority of the Company's backlog comprises services under master service agreements and other long-term contracts. Backlog is not a measure defined by United States generally accepted accounting principles ("GAAP") and should be considered in addition to, but not as a substitute for, GAAP results. Participants in the Company's industry often disclose a calculation of their backlog; however, the Company's methodology for determining backlog may not be comparable to the methodologies used by others. Dycom utilizes the calculation of backlog to assist in measuring aggregate awards under existing contractual relationships with its customers. The Company believes its backlog disclosures will assist investors in better understanding this estimate of the services to be performed pursuant to awards by its customers under existing contractual relationships.
- 4) As of both October 24, 2020 and July 25, 2020, the Company had \$52.2 million of standby letters of credit outstanding under the Senior Credit Facility.
- 5) Liquidity represents the sum of the Company's availability on its revolving facility as defined by the Company's Senior Credit Facility and available cash and equivalents.
- 6) DSO is calculated as the summation of current and non-current accounts receivable (including unbilled receivables), net of allowance for doubtful accounts, plus current contract assets, less contract liabilities (formerly referred to as billings in excess of costs and estimated earnings) divided by average revenue per day during the respective quarter. Long-term contract assets are excluded from the calculation of DSO, as these amounts represent payments made to customers pursuant to long-term agreements and are recognized as a reduction of contract revenues over the period for which the related services are provided to the customers.
- 7) Notional net debt as of Q3 2020, Q4 2020 and Q1 2021 consisted of the following:

\$ Millions	Q3 2020	Q4 2020	Q1 2021
Debt Summary			
0.75% Convertible Senior Notes, mature Sept 2021:	\$ 485.0	\$ 460.0	\$ 293.0
Senior Credit Facility, matures Oct 2023: ⁴			
Term Loan Facilities	450.0	444.4	438.8
Revolving Facility	103.0	-	675.0
Total Notional Amount of Debt	\$ 1,038.0	\$ 904.4	\$ 1,406.7
Less: Cash and Equivalents	11.8	54.6	643.9
Notional Net Debt	\$ 1,026.2	\$ 849.8	\$ 762.9